

Transport for the North Board – Item 4

Subject: Business Planning 2019/20
Author: Iain Craven, Finance Director
Sponsor: Barry White, Chief Executive
Meeting Date: Thursday 7 February 2019

1. Purpose of the Report:

1.1 For the Board to note and comment upon the Draft TfN Business Plan.

2. Executive Summary:

2.1 Attached at Appendix 1 is the Transport for the North (TfN) Draft Business Plan for 2019/20.

2.2 The Business Plan provides the basis for the 2019/20 TfN Budget set out in Item 5 on the agenda.

2.3 A report setting out the key priorities of TfN for 2019/20 was provided to the TfN Partnership Board on 6 December 2018. In addition, it has also been presented to the Scrutiny Committee, most recently on 24 January and has been discussed by the Executive Board on 28 November 2018 and 28 January. Since the December report, further work has been undertaken by TfN officers to develop the plan.

2.4 This report and appendix reflect the comments on the plan made by the Scrutiny Committee on 24 January.

2.4 In preparing this Business Plan, it has been assumed that the SOBC for NPR will be approved by BICC in March 2019, enabling the programme team to access the full development funding allocation.

2.5 There is currently a place holder in the Business Plan in relation to the Joint Review of the Rail North Partnership. Text will be inserted to reflect the final version of the report and consequential changes to activity in the plan will be made accordingly.

2.6 Draft forewords have been agreed with the two TfN Vice Chairs. These are contingent on the decisions that will be made by the Board on 7 February. These forewords will be amended if required and inserted into the Business Plan following the board meeting.

3. Business Planning Highlights

3.1 A number of highlights from the business plan are set out below:

Northern Powerhouse Rail - Continue the iterative case development for NPR, including the refresh of the NPR SOBC.

Strategic Rail - hold the rail industry to account for the delivery of franchise commitments and the recovery of acceptable levels of performance.

Strategic Rail Input into the Williams Review to help improve the passenger experience across the North.

IST - complete the development of the integrated smart ticketing on Rail programme, deliver Phase 2 and complete the procurement of the Phase 3 ABBOT back office.

Strategy Team - Complete the Strategic Development Corridor studies and monitor and refresh the Investment Programme.

Major Roads – Continue to input to three the strategic road studies, act as a critical friend on RIS2 and prepare for activity in relation to the Major Road Network.

Modelling & Analysis - develop analysis and modelling capability so that we can accurately represent the economic ambition of the North in our business case submissions.

TfN will also undertake a Strategic Planning process that will provide the basis for its future operating model, its Medium Term Financial Strategy, its business planning for 2020/21, and also inform its engagement with this year's Spending Review process.

3.2 The Business Plan has been iterated in line with TfN's available resources in the medium term. The proposed programme of work will ensure that TfN continues to progress the development of its key priorities.

3.3 The Business Plan continues to place strong emphasis on working closely with Partners and the business community to ensure that we develop strategic transport interventions that are integrated with wider plans and policies aimed improving connectivity in the North and supporting economic growth.

4. Recommendation:

- 4.1 That the Board approves the TfN Business Plan for 2019/20 subject to delegating the Chief Executive to update the document, prior to publication of the final version, in relation to:
- i) The final recommendations of the Joint Review of the Rail North Partnership;
 - ii) Agree with the Vice Chairs final wording for their forewords as required;
 - iii) Final drafting amendments; and
 - iv) Any other direction from the Board.

5. Appendices:

- 5.1 Appendix 1 – The Draft TfN Business Plan for 2019/20 (to be accessed via the TfN Website).

List of Background Documents:

There are no background papers to this report.

Required Considerations

Equalities:

Age	Yes	No
Disability	Yes	No
Gender Reassignment	Yes	No
Pregnancy and Maternity	Yes	No
Race	Yes	No
Religion or Belief	Yes	No
Sex	Yes	No
Sexual Orientation	Yes	No

Consideration	Comment	Responsible Officer	Director
Equalities	A full Impact assessment has not been carried out because it is not considered necessary for this report.	Gareth Sutton	Iain Craven

Environment and Sustainability

Yes	No
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Consideration	Comment	Responsible Officer	Director
Sustainability / Environment	A full impact assessment has not been carried out because it is not considered necessary for this report.	Gareth Sutton	Iain Craven

Legal

Yes	No
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Consideration	Comment	Responsible Officer	Director
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Legal	The TfN Legal Team has confirmed there are no legal implications.	Sasha Wayne	Dawn Madin
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Finance

Yes	No
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Consideration	Comment	Responsible Officer	Director
Finance	The financial implications have been considered and are included in the report. In addition, further detail with regard to financial impacts is included in the Budget Report presented to the Board.	Gareth Sutton	Iain Craven

Resource

Yes	No
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Consideration	Comment	Responsible Officer	Director
Resource	The resource implications have been considered and are included in the report.	Stephen Hipwell	Dawn Madin

Risk

Yes	No
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Consideration	Comment	Responsible Officer	Director
Risk	TfN's management of risk is addressed in the business plan.	Haddy Njie	Iain Craven

Consultation

Yes	No
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Consideration	Comment	Responsible Officer	Director
Consultation	A consultation has not been carried out because it is not considered necessary for this report.	Gareth Sutton	Iain Craven